

Revenue and Capital Budget Estimates 2007-2008

OLDHAM MBC BUDGET 2007/08

INTRODUCTION

Council approved the Revenue and Capital budgets summarised in this booklet on 21st February 2007. These budgets represent the culmination of an extensive budget setting process that began during the summer of 2006. This set out, in accordance with Council policy, to realign resources to maximise front-line service provision whilst keeping Council Tax increases to 4.9%.

Total Budget Requirement

The total expenditure budget for Oldham MBC for 2007/08 has been set at £347.341m. However, after allowing for the precept payments to Greater Manchester Police Authority and the Greater Manchester Fire and Rescue Authority precepts, which are £7.222m and £2.983m respectively, the total budget requirement for the operation of Council services for 2007/08 is £337.136m. This excludes any income from fees, charges and specific Government grant. This has therefore resulted in an **increase in Council Tax of 4.9%**, which is consistent with the Council policy.

The overall summary of net expenditure for Council services, on which the Council Tax is levied, is set out on page 7.

Central Government Funding

Central Government provides part of the funding for Council services and from 2006/07, the Government changed fundamentally the way it distributes general grant to support local government services. Funding is by means of the payment of 2 grants, Total Formula Grant (TFG) and Dedicated Schools Grant (DSG). The Council Tax payers of Oldham must meet any expenditure, which is over and above this level of Central Government funding.

Total Formula Grant (TFG)

The formula for allocating the non-schools general grant is designed to deliver a cash sum based on various statistical features of each Local Authority rather than, as prior to the financial year 2006/07, a notional assessment of need to spend. There are 4 funding blocks within the system as follows:

Relative Needs Block

For Oldham MBC, this is worked out through a Relative Needs Formula (RNF) covering Childrens' Services, Adult Services, Highways, Environmental Protective and Cultural Services and Capital Financing. The formula for each service is based on a "per client" amount with top-ups to reflect local circumstances, including deprivation and area costs.

Relative Resource Amount

This takes account of the different capacity that organisations have to raise income from local taxation (Council Tax). This is always a negative amount.

Central Allocation

This is allocated on a “per capital” basis.

Floor Damping

This allocation ensures that each Local Authority receives a minimum grant increase level. Oldham loses some of its grant allocation to compensate other Authorities, which would otherwise receive less funding than the basic minimum the Government sets out. In 2007/08, for Authorities providing the same services as Oldham, this minimum level of funding was a 2.7% increase above the grant level received in 2006/07. Oldham in total received a 4.6% increase in TFG.

Resources have been allocated to Oldham as follows:

Funding Block	£m
Relative Needs Amount	72.850
Relative Resource Amount	(4.174)
Central Allocation	37.519
Floor Damping	(4.076)
Total Formula Grant	102.119

The Total Formula Grant is then made up of two elements:

Revenue Support Grant (RSG)

RSG in general is designed so that if all local authorities were to spend at the level which Government considers they need to spend, then the Council Tax for a Band D property would be the same across the whole country.

The RSG payable to Oldham in 2007/08 is **£14.675m**

Contribution from the Business Rate Pool (National Non Domestic Rates (NNDR))

All non-domestic properties were revalued from 1st April 2000. The amounts payable are calculated by applying a national rate poundage set by the Government to the new rateable values. All amounts due are collected by Local Authorities and paid over to the Government. This is then redistributed to Authorities on an amount per head of population basis.

The NNDR payable to Oldham in 2007/08 is **£87.444m**

Dedicated Schools Grant (DSG)

As from April 2006, schools funding has been ring-fenced via the Dedicated Schools Grant and cannot be used for any other purpose. In 2007/08, the Council will receive £152.897m of DSG, and whilst it is possible to top up this resource with additional Council funding, the Council has not chosen to do so this year.

Council Tax Levels

The Council Tax level for a Band D property in Oldham will be charged at £1,477.14 in 2007/08 (£1,312.95 excluding Police and Fire precepts). Similar properties in Shaw & Crompton and Saddleworth will pay an additional £13.69 and £17.50 respectively. Properties in other bands will pay the appropriate proportion of these amounts.

The Council Tax levels by Banding are shown below, together with some other financial and general statistics relevant to the 2007/08 financial year, with comparisons to 2006/07.

	2006/07	2007/08
COUNCIL TAX BAND		
A	938.76	984.76
B	1,095.22	1,148.89
C	1,251.68	1,313.01
D	1,408.14	1,477.14
E	1,721.06	1,805.39
F	2,033.98	2,133.65
G	2,346.90	2,461.90
H	2,816.28	2,954.28

2006/07	FINANCIAL AND GENERAL STATISTICS	2007/08
218,300	Estimated Population (Head)	219,200
£98.256m	Total Formula Grant	£102.119m
£143.778m	Dedicated Schools Grant	£152.897m
£319.613m	Total Budget Requirement	£337.136m
£1,464.10	Total Budget Requirement per Head	£1,538.03
42.6p 43.3p	NNDR Rate Poundage: Small businesses, eligible for tax relief Other	44.1p 44.4p

62,042	Band D Equivalent Dwellings for Council Tax	62,152
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IDENTIFYING THE COUNCIL'S FOCUS

Central Government has a direct influence on the future of Oldham, through the implementation of national policies, initiatives and funding. The Oldham Partnership, which includes the Council and partners from the public, private, voluntary and community sectors, takes into consideration these national priorities alongside the aspirations and expectations of the people of the Borough and articulates them in the **Community Strategy**.

The Community Strategy is a 20-year vision for the Borough and the targets from this are reflected in Oldham's **Local Area Agreement (LAA)**. The LAA aims to coordinate the priorities of Central Government, Local Authorities and their delivery partners. It links funding streams with an agreed set of shared outcomes over the next 3 years.

The aims of the Community Strategy and the LAA are reflected within the Council's **Mission - 'to improve everyone's lives, by providing quality local services and effective community leadership in a regenerated Borough'** this defines the Council's overall role as the community leader and the major service provider in the Borough. This Mission provides the overall context for the work of the Council.

The mission is articulated into **Six Corporate Themes**:

- Community Cohesion;
- A Prosperous Borough;
- Realising the Potential of Children, Young People and Families;
- An Improved Environment;
- Healthy and Well Cared For People; and
- An Improving Council Striving for Excellence.

These themes are reflected in the Council's approach to business planning from the Corporate Plan through Departmental, Service and individual work plans (the **Golden Thread** - see the Corporate Plan for more detail). This provides focus and clarity for every employee on how they contribute to the overall aims of the Council.

Priorities are delivered through the **Oldham Business Planning Process (OBPP)**. OBPP ensures that the Council's strategic priorities directly influence where the money and resources are targeted by bringing together and aligning strategic corporate planning, budget and resource allocation, all within a Performance Management Framework. The OBPP also incorporates Medium Term Financial Planning, Service and Departmental Plans which all look to a three year planning and budgeting horizon. Service improvements are therefore planned in line with this. The intention is that this will allow for more effective budgeting and service planning and that budgets will be driven by policy decisions rather than the other way around.

THE REVENUE AND CAPITAL BUDGET 2007/08

The following tables, charts, and narratives set out:-

1. the overall net revenue budget for 2007/08 compared to 2006/07 (page 7).

2. the detailed budgets for each of the Directorates and the key priorities and links to Local Area Agreements (pages 8-18).
3. the capital programme and financing 2007/08 (in summary and by scheme) (pages 19-31).

OVERALL NET REVENUE BUDGET SUMMARY	2006/2007	2007/2008	%
	£000's	£000's	Increase
Children and Young People's Services Directorate			
- Schools & services funded by Dedicated Schools Grant (DSG)	143,778	152,897	
- Non DSG funded areas	46,177	48,007	
Adult and Community Services Directorate	56,474	58,184	
Environmental Services Directorate	32,789	34,696	
Regeneration Directorate	2,473	2,628	
Strategy and Resources Directorate	13,964	14,464	
Corporate Costs including Joint Services	24,043	26,260	
NET SERVICE EXPENDITURE	319,698	337,136	5.45
OMBC Budget Requirement	319,698	337,136	5.45
Dedicated Schools Grant	(143,778)	(152,897)	
Redistributed Business Rates	(82,359)	(87,444)	
Revenue Support Grant	(15,669)	(14,675)	
Collection Fund Surplus	(268)	(18)	
Contribution to/(from) balances	0	(500)	
OMBC EXPENDITURE TO BE MET BY COUNCIL TAX PAYERS	77,624	81,602	5.12
Precepts Payable			
- GM Police	6,833	7,222	
- GM Fire & Civil Defence	2,903	2,983	
TOTAL EXPENDITURE TO BE MET FROM COUNCIL TAX PAYERS	87,360	91,807	5.09
Council Tax Base	62,042	62,152	
	£	£	
Council Tax for forecast budget at band D	1,408.14	1,477.14	4.90

CHILDREN YOUNG PEOPLE AND FAMILIES DIRECTORATE 2007/08 BUDGET

Children Young People and Families Directorate	Gross Expenditure	Gross Income	Net Expenditure
<i>Executive Director - Ruth M Baldwin</i>	£000's	£000's	£000's
Business Development	6,814	(1,558)	5,256
CYPF Strategic Services	3,484	(581)	2,903
Supporting & Extending Learning	7,111	(2,164)	4,947
Learning, Development & Localities	20,000	(16,329)	3,671
Schools – Non DSG related budgets	10,073	0	10,073
Safeguarding & Vulnerable Children	22,961	(1,804)	21,157
Sub total for non DSG funded services	70,443	(22,436)	48,007
Schools and services supported by the DSG	152,897	0	152,897
Total Children Young People and Families Directorate	223,340	(22,436)	200,904

The net revenue budget of £200.904 million supports the provision of services by the Children, Young People and Families Directorate. These are geared to the following priorities and links to the LAA.

PRIORITIES

- Raising achievement and aspirations for all
- Promoting good relations and community cohesion
- Customer engagement and satisfaction
- Improved facilities
- Striving for continuous improvement

LINKS TO LAA

These are the stretch targets within the LAA that this Directorate will have a role in delivering

- Increasing the number of schools achieving the 2005 Healthy Schools Status
- Increasing the number of children and young people taking part in PE or school sport
- Increasing the percentage of 7 year olds achieving Level 2 Reading at Key Stage 1
- Increasing the percentage of 7 year olds achieving Level 2 Writing at Key Stage 1
- Increasing the percentage of 11 year olds achieving Level 4 in English
- Increasing the percentage of 14 year olds achieving Level 5 in English
- Increasing the percentage of 16 year olds achieving equivalent of 5 A*-C GCSEs including English and Maths by the end of Year 11
- Reducing the percentage of 16-18 year olds not in Education, Employment or Training

Some Key Statistics relating to the Children Young People and Families Directorate

- 28.2% of the Borough's population is under the age of 20 compared to a national figure of 25.1%
- The Council owns 55 Nursery and Primary Schools
- The Council owns 13 Secondary Schools

ADULT AND COMMUNITY SERVICES DIRECTORATE

2007/08 BUDGET

Adult and Community Services Directorate	Gross Expenditure £000's	Gross Income £000's	Net Expenditure £000's
<i>Executive Director - Veronica Jackson</i>			
Elderly	37,150	(11,975)	25,175
Physically Disabled	8,076	(912)	7,164
Learning Disabilities	16,237	(5,829)	10,408
Mentally Ill	4,401	(1,716)	2,685
Support Services	9,714	(9,690)	24
Service Strategy And Regulation	234	0	234
Culture	11,888	(1,708)	10,180
Vulnerable Adults	4,460	(2,146)	2,314
Total Adult and Community Services Directorate	92,160	(33,976)	58,184

The net revenue budget of £58.184 million supports the provision of services by the Adult and Community Services Directorate. These are geared to the following priorities and links to the LAA.

PRIORITIES

- To deliver excellent performance and a positive experience for service users, their families and their carers
- To maximise value for money in services we both provide and procure
- To involve, inform and communicate better with service users, staff and the public
- To improve partnership working with other Council Directorates, with the NHS and the voluntary and independent sector
- To recruit, develop, support and retain quality staff at all levels of the organisation
- To improve our use of information technology to deliver excellent services

LINKS TO LAA

These are the stretch targets within the LAA that this Directorate will have a role in delivering

- Reducing the levels of homelessness acceptances
- Increasing the number of Clients accessing the Stop Smoking Service and quitting from both the Black and Minority Ethnic population and males aged 18 to 34
- Increasing the number of older people (aged 65+) helped to live at home
- Reducing the number of supported admissions of older people (aged 65+) helped to live at home
- Reducing the number of supported admissions of older people to permanent residential and nursing care

Some Key Statistics relating to the Adult and Community Services Directorate

- A Library Service is provided through 13 libraries
- Residential or day care facilities are provided through 9 locations in the Borough
- Facilities for the Mentally Ill and Handicapped are provided at 9 locations

ENVIRONMENTAL SERVICES DIRECTORATE 2007/08 BUDGET

Environmental Services Directorate <i>Interim Executive Director - John Hurst</i>	Gross Expenditure £000's	Gross Income £000's	Net Expenditure £000's
Clean Green & Parks Scene <i>Assistant Director - Mark Odell</i>			
Cemeteries & Crematoria	1,263	(1,022)	241
Countryside	693	(104)	589
Green Space	7,145	(2,946)	4,199
Landscape	674	(264)	410
Street Cleaning	3,239	(126)	3,113
	13,014	(4,462)	8,552
Waste Management <i>Acting Service Director – Carol Brown</i>			
Refuse	10,450	(5,071)	5,379
	10,450	(5,071)	5,379
Corporate Assets & Facilities Management <i>Assistant Director - David Mycock</i>			
Architects & QS	797	(874)	(77)
Building Maintenance	648	(682)	(34)
Catering	5,516	(5,502)	14
Cleaning	3,898	(3,669)	229
Corporate Property	751	(472)	279
Facilities Management	2,098	(2,188)	(90)
Fleet Management	4,346	(3,649)	697
Markets	1,326	(2,328)	(1,002)
Mechanical & Electrical	983	(962)	21
Property	2,935	(3,282)	(347)
	23,298	(23,608)	(310)
Environmental Protection <i>Assistant Director - Carol Brown</i>			
Animal Health	111	(51)	60
Building Control	873	(477)	396
Development Control	1,355	(1,346)	9
Food	430	(24)	406
Health & Safety	294	(23)	271
Mortuaries	63	(9)	54
Pollution Control	695	(55)	640
Public Health	869	(92)	777
Registrar of BD & M	424	(251)	173
Tech Admin	225	(223)	2
Trading Standards & Licensing	1,525	(819)	706

	6,864	(3,370)	3,494
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Highways & Engineering			
<i>Assistant Director - Tony Noblet</i>			
Design and Construction	1,183	(1,218)	(35)
Highways DSO	4,903	(5,034)	(131)
Maintenance	9,104	(1,383)	7,721
Street Furniture	21	(139)	(118)
Traffic & Parking	2,382	(2,892)	(510)
Transportation	1,375	(721)	654
Water Courses & Culverts	70	0	70
Christmas Decorations	42	(27)	15
	19,080	(11,414)	7,666
Policy Performance & Management Support	5,104	(3,881)	1,223
Asset Rentals	8,692	0	8,692
Total Environmental Services Directorate	86,502	(51,806)	34,696

The net revenue budget of £34.696 million supports the provision of a wide range of services by the Environmental Services Directorate. These are geared to the following priorities and links to the LAA.

PRIORITIES

- Implement the three year Value For Money programme across the Directorate to drive identified efficiencies and improvement in the Council's Comprehensive Performance Assessment
- Implement the Council's Municipal Waste Management Plan 2006/07 to 2010/11
- To promote a cleaner, greener and safer Borough by promoting more respect and increased satisfaction with local government
- Develop and implement a corporate landlord approach to the management of the Council's assets
- Undertake a review of the Directorate's Health and Safety policies and procedures to ensure compliance with legislative requirements
- Invest and redirect resources to priority services and achieve a managed budget
- To further embed Equality and Diversity in service provision, particularly around representative workforce and service needs assessment

LINKS TO LAA

These are the stretch targets within the LAA that this Directorate will have a role in delivering:

- Reducing the number of comparator crimes (excluding domestic burglaries)
- Reducing the number of domestic burglaries
- Reducing the percentage of streetscapes falling below Grade B standard of cleanliness
- Reducing the number of accidental domestic dwelling fires
- Increasing the number of adults participating in the performing and visual arts

Some key statistics relating to the Environmental Services Directorate

The Directorate :

- maintains 575 hectares of Parkland
- is responsible for 94km of Principal Roads
- is responsible for 63km of Other Classified Roads
- is responsible for 658km of Unclassified Roads
- operates 4 Markets
- operates 7 Cemeteries and 1 Crematorium
- is responsible for in excess of 5,000 other sites

REGENERATION DIRECTORATE 2007/08 BUDGET

Regeneration Directorate	Gross Expenditure	Gross Income	Net Expenditure
<i>Executive Director - Tom Flanagan</i>	£000's	£000's	£000's
Delivery	747	(82)	665
Housing Market Renewal Fund	907	(786)	121
Property Development & Investments	1,110	(538)	572
Private Sector Housing Renewal	963	(806)	157
Grants	1,588	(1,487)	101
Management & Administration	1,103	(91)	1,012
Total Regeneration Directorate	6,418	(3,790)	2,628

The net revenue budget of £2.628 million supports the provision of services by the Regeneration Directorate. These are geared to the following priorities and links to the LAA.

PRIORITIES

To provide :-

- A cohesive borough wide approach to regeneration
- The implementation of phase one of the Housing Market Renewal (HMR) programme
- Support for economic partnership links with the private sector

LINKS TO LAA

These are the stretch targets within the LAA that this Directorate will have a role in delivering:

- Increasing the number of adults aged 16 or over achieving literacy, language, or numeracy qualifications at entry Level 3, Level 1 or Level 2
- Increasing the number of learners achieving Level 2 by age 29
- Increasing the number of people who have been claiming an incapacity benefit and living in one of the 7 priority wards helped by Oldham Partnership into sustained employment of at least 16 hours per week for 13 consecutive weeks or more.

Some Key Statistics relating to the Regeneration Directorate:

- The HMR programme will acquire in excess of 120 properties this year

STRATEGY AND RESOURCES DIRECTORATE 2007/08 BUDGET

Strategy and Resources Directorate <i>Executive Director - Sean Harriss</i>	Gross Expenditure £000's	Gross Income £000's	Net Expenditure £000's
Finance IT and Resources (FITR) <i>Director John Bland</i>			
Finance	4,515	(4,408)	107
Finance IT and Resources Management	300	(326)	(26)
Information Technology and Communications	8,081	(7,940)	141
Exchequer	7,629	(7,375)	254
Contact Centre	1,736	(1,329)	407
	22,261	(21,378)	883
People, Policy and Performance <i>Executive Director - Sean Harriss</i>			
Marketing & Communications	442	(408)	34
Executive Support Unit	906	(485)	421
Corporate Organisational Development	757	(572)	185
Human Resources	1,606	(1,337)	269
Performance Team	1,120	(885)	235
Corporate Policy	3,375	(1,683)	1,692
Environmental Strategy	842	(839)	3
Town Centre	618	(561)	57
Area Committees	682	(731)	(49)
	10,348	(7,501)	2,847
Legal and Democratic Services <i>Director Aileen Johnson</i>			
Legal Services	2,206	(2,217)	(11)
Democratic Services	4,071	(647)	3,424
Electoral Services	468	(377)	91
	6,745	(3,241)	3,504
Housing General Fund	68,934	(66,813)	2,121
	68,934	(66,813)	2,121

Corporate Items			
Corporate Projects	721	(721)	(0)
Corporate Revenue Costs	8,165	(3,056)	5,109
	8,886	(3,777)	5,109
Total Strategy and Resources			
Directorate	117,175	(102,711)	14,464

The net revenue budget of £14.464 million supports the wide range of services provided by the Strategy and Resources Directorate. These are geared to the following priorities and links to the LAA.

PRIORITIES

- Implementing new HR and payroll working practices to deliver efficiencies for the Council
- To implement a new finance and management information system for the Council
- To ensure the benefits are achieved for the Council following the transfer of services to a new company with a commercial partner
- To ensure that the Council responds appropriately to the Cattle Report on Community Cohesion
- To prepare the Council for its next Comprehensive Performance Assessment
- To ensure that the Local Area Agreement is implemented and the benefits for the borough are achieved

LINKS TO LAA

- Fairness in employment and service delivery
- To demonstrate 2% efficiency across the Council
- To reduce violent crime in public places
- To increase the number of young people involved in the democratic process

Some Key Statistics relating to the Strategy and Resources Directorate

- In excess of £91m of Council Tax will be collected from over 80,000 dwellings
- In excess of £45m in business rates will be collected
- In excess of £40m of Housing benefits and allowances will be paid to residents of Oldham

CORPORATE BUDGETS 2007/08 BUDGET

Corporate Budget	Gross	Gross	Net
<i>Executive Director – John Bland</i>	Expenditure	Income	Expenditure
	£000's	£000's	£000's
Contingencies	3,857	0	3,857
Joint Services	22,868	0	22,868
Other Corporate Budgets	0	(465)	(465)
Total Corporate Budget	26,725	(465)	26,260

The net revenue budget of £26.260 million supports the provision of services by the Corporate Budget.

CAPITAL PROGRAMME 2007/08

Summary

The Council's Capital Programme represents ongoing and significant investment in the infrastructure of Oldham. The Council maintains detailed strategic documents to identify and manage such investment. Council approves the Capital Programme on an annual basis as part of the Council tax setting process. The 2007/08 programme was therefore approved at the Council meeting on 21st February 2007.

The main items to note are

- All provisional Single Capital Pot allocations received from Central Government have been utilised in the service area for which they have been received, therefore new allocations to Directorates in 2007/08 (pending final Government confirmation) are as follows:

Directorate	Government Funding £000's
Children, Young People & Families	11,318
Adult & Community Services	418
Environmental Services (inc Transport)	7,608
Regeneration	0
Strategy & Resources	0
Housing Private Sector	3,391
Housing Revenue Account	<u>9,148</u>
Total	<u>31,883</u>

- After these funds have been allocated to Directorates and current commitments, the legislative requirements of the Disability Discrimination Act, water quality and asbestos, together with projects that have been reviewed and recommended to Council for approval by the Capital Strategy Group (CSG), it leaves resources of £1,231.7k available for new projects in 2007/08 and £3,374.3k available for new projects in 2008/09.
- All new projects which require resources from the Council's own sources of funding are required to present a business case to the CSG who thoroughly examine all the proposals. The resources that are still available for projects in 2007/08 and 2008/09 will be allocated under the scrutiny of the CSG before recommendation to Cabinet.
- A new capital strategy setting out the Councils strategy for planning future capital spend will be presented to Members in early 2007/08.
- The effect on the revenue budget of the proposed level of unsupported and prudential borrowing as well as those schemes which have been given a direct revenue contribution have been included in the revenue budget.

The total capital spend in 2007/08 is estimated at £43,106.1m, having taken account of the Council's decision of 21st February 2007. The detail of schemes is set out in the tables on the following pages:

- 1) the total expenditure and financing by major service blocks for 2007/08 but showing 2006/07 for comparative purposes and plans for 2008/09 and 2009/10
- 2) details of schemes for the Children, Young People and Families Directorate
- 3) details of schemes for the Adult and Community Services Directorate
- 4) details of schemes for the Strategy and Resources Directorate.
- 5) details of schemes for the Environmental Services Directorate (including Transport).
- 6) details of schemes for Housing (Public Sector)
- 7) details of schemes for Housing (Private Sector)
- 8) details of schemes for the Regeneration Directorate

CAPITAL EXPENDITURE AND RESOURCES 2006/07 TO 2009/10

Expenditure

	2006/07	2007/08	2008/09	2009/10
	<u>£000's</u>	<u>£000's</u>	<u>£000's</u>	<u>£000's</u>
Children, Young People & Families	28,968	11,868	2,086	0
Adult & Community Services	4,301	698	696	696
Environmental Services	3,755	1,629	915	542
Transport	16,677	7,432	7,142	5,617
Strategy & Resources	16,420	239	150	150
Regeneration	19,840	7,398	1,550	0
Housing Private Sector	17,908	3,419	0	0
Housing Public Sector	39,106	10,423	9,217	9,322
Total	146,975	43,106	21,756	16,327

Resources

Revenue	1,029	800	0	0
Loan	18,392	12,177	7,142	6,127
Unsupported Borrowing	0	0	0	0
Grant	44,681	15,606	418	418
Prudential Borrowing	24,517	247	0	0
HRA Revenue	1,583	0	0	0
HRA Loan	25,200	0	0	0
Major Repairs Allowance	8,906	8,148	8,217	8,322
HRA Prudential Borrowing	1,275	1,275	0	0
HRA Grant	2,143	1,000	1,000	1,000
Modesole / Airport Dividend	0	0	0	0
Capital Receipts after Set Aside	16,331	8,021	10,083	1,875
Total	144,057	47,274	26,860	17,742

<u>Total Additional Loan Needed/(Surplus Resources)</u>	<u>2,918</u>	<u>(4,168)</u>	<u>(5,104)</u>	<u>(1,415)</u>
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Less previous years over programming

2,918

Resources held for schemes which are awaiting further examination by the Capital Strategy Group

18

1,729

Resource Still Available for New Schemes

1,232

3,375

1,415

CAPITAL PROGRAMME 2007/08 SCHEMES

Children, Young People & Families

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
New Bridge new build	139.5	0.0	0.0	0.0
Parkdene windows	168.5	0.0	0.0	0.0
New Bridge College Status	120.0	0.0	0.0	0.0
Hardman Fold Pupil Referral Unit	239.5	0.0	0.0	0.0
Oakbank Community Centre Kitchen Extension	112.1	2.9	0.0	0.0
Turf Lane Community Centre Extension	199.7	0.0	0.0	0.0
Coldhurst Life Long Learning	377.4	0.0	0.0	0.0
City Centre Learning	150.0	0.0	0.0	0.0
Werneth CC playing for success	104.4	0.0	0.0	0.0
Surestart Richmond Children's Centre	1,552.4	0.0	0.0	0.0
Surestart Stanley Rd Children's Centre	927.4	0.0	0.0	0.0
Surestart Beaver Children's Centre	857.6	0.0	0.0	0.0
Propps Hall Children's Centre	1,033.3	0.0	0.0	0.0
Littlemoor St James Children's Centre	1,298.5	0.0	0.0	0.0
Children Centres possible shortfall in fees	109.1	296.6	0.0	0.0
St Thomas Moorside	50.0	400.0	0.0	0.0
Heathcot phase 2	55.4	221.7	0.0	0.0
Children's Centre Indicative	6.0	1,000.7	0.0	0.0
Expansion of Integrated services 3-4yrs old	293.6	821.8	0.0	0.0
Extended schools general provision	500.0	274.8	0.0	0.0
Burnley Lane Children's home	201.4	0.0	0.0	0.0
Hathershaw TCF project	497.1	0.0	0.0	0.0
Hathershaw College	880.7	25.0	0.0	0.0
Radclyffe Indoor Athletics Track	1,877.5	30.0	0.0	0.0
Saddleworth New pitch	164.4	0.0	0.0	0.0
Failsworth ICT	150.0	0.0	0.0	0.0
Breezehill College status	150.0	0.0	0.0	0.0
Breezehill CCTV	160.0	0.0	0.0	0.0
North Chadderton extra classrooms	454.8	0.0	0.0	0.0
Additional Contribution to Joint Financing	118.0	0.0	0.0	0.0
Greenacres Primary Tesco development	2.0	0.0	833.0	0.0
Thornham St James all purpose rooms	100.0	0.0	0.0	0.0
School meal kitchens	193.4	0.0	0.0	0.0
St Thomas Contribution LEA Liability	150.1	0.0	0.0	0.0
Burnley Brow	697.6	0.0	0.0	0.0
Propps Hall Remodel and Extension	564.3	19.7	0.0	0.0
Bare Trees Roof	120.1	2.9	0.0	0.0

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Littlemoor Primary Roof	163.8	4.2	0.0	0.0
South Failsworth Primary Windows	118.3	2.8	0.0	0.0
Springhead Infants Boiler	147.6	3.7	0.0	0.0
Richmond Junior Rewire	100.2	4.4	0.0	0.0
South Failsworth Rewire	133.8	3.4	0.0	0.0
Gas regs provision	113.1	0.0	0.0	0.0
Werneth Infants quiet room	160.0	0.0	0.0	0.0
Lyndhurst and Springbrook Replacement school	5,668.8	1,139.0	105.1	0.0
Firbank Primary expansion of integrated services 3-4 yrs old	111.1	0.0	0.0	0.0
Other Minor Education and Culture schemes`	7,475.5	7,614.4	1,147.9	0.0
Total Children, Young People and Families	28,968.0	11,868.0	2,086.0	0.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Adult and Community Services

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Willow House Replacement	211.0	0.0	0.0	0.0
Moreton Street	170.2	0.0	0.0	0.0
MHSCE (R) 2005/06	178.6	0.0	0.0	0.0
Ena Hughes	301.1	0.0	0.0	0.0
Highbarn	304.8	0.0	0.0	0.0
Rock Street	489.4	0.0	0.0	0.0
Staff Development	350.0	0.0	0.0	0.0
Electronic Social Care System	556.2	0.0	0.0	0.0
DFG Grant	706.0	696.0	696.0	696.0
Other Adult and Community Schemes	1,033.7	2.0	0.0	0.0
Total Adult and Community	4,301.0	698.0	696.0	696.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Strategy and Resources

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Invest to save	500.0	0.0	0.0	0.0
Equal pay compensation	10,000.0	0.0	0.0	0.0
Replacement Council Tax & HB System	814.1	0.0	0.0	0.0
Replacement HR/payroll system	758.7	0.0	0.0	0.0
Replace FMIS	1,927.2	0.0	0.0	0.0
IT Development	150.0	150.0	150.0	150.0
Millennium Cultural Centre	122.1	0.0	0.0	0.0
Other Strategy and Resources Schemes	2,147.9	89.0	0.0	0.0
Total Strategy and Resources	16,420.0	239.0	150.0	150.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Environmental Services and Transport

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
<u>Environmental Services</u>				
Legionella	80.0	268.7	100.0	100.0
Defra Grant	206.9	0.0	0.0	0.0
Asbestos	34.2	170.0	100.0	100.0
DDA	63.1	288.6	100.0	100.0
Civic Centre QE Hall window programme	234.3	0.0	0.0	0.0
Market Hall heating	217.4	0.0	0.0	0.0
Civic Centre lift	102.6	0.0	0.0	0.0
Civic Centre heating	104.4	0.0	0.0	0.0
Level 2 Civic Internal Refurbish	144.1	0.0	0.0	0.0
Granby Street Fields	0.0	168.1	0.0	0.0
Rear passage improvements	239.4	0.0	0.0	0.0
Neighbourhood solutions	140.0	140.0	400.0	0.0
Phasing out crime phase 2 business security	161.1	75.0	0.0	0.0
Community safety crime disorder	300.0	0.0	0.0	0.0
Crime preventions project	107.0	0.0	0.0	0.0
Other Environmental Services schemes	1,620.5	438.6	0.0	0.0
Bullcote Park	0.0	0.0	0.0	242.0
Expansion of Green Waste Collection Service	0.0	80.0	215.2	0.0
Total Environmental Services	3,755.0	1,629.0	915.2	542.0
<u>Transport</u>				
Hobson Street car park	1,344.5	0.0	0.0	0.0
Controlled crossings BVPI 165	100.0	55.0	60.0	0.0
A62 Broadway	320.0	0.0	0.0	0.0
A62 Mersey Road North	113.6	0.0	0.0	0.0
Lees Road Salem	23.8	350.0	0.0	0.0
Lord Lane local safety	143.3	9.2	0.0	0.0
Development of Safe play area	170.8	10.2	0.0	0.0
Delph bridge	239.0	146.0	0.0	0.0
Glodwick bridge strengthening	1.0	174.0	0.0	0.0
Horest Lane bridge	7.3	20.0	180.0	0.0
Br 162 Honeywell lane	0.0	280.0	20.0	0.0
Br Featherstall Rd	10.0	25.0	250.0	0.0
Yates St bridge	10.0	25.0	250.0	0.0
Ward Lane Delph	12.0	70.0	1,543.0	0.0
Station Rd	13.0	115.0	947.0	0.0
Mill Lane	0.0	65.0	300.0	0.0
Wrens Nest	0.0	0.0	180.0	0.0

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
A635 Royal George Retaining wall	188.9	0.0	0.0	0.0
Upperhouse farm parapet construction	350.0	0.0	0.0	0.0
Contractors fees	102.9	0.0	0.0	0.0
Surfacing Oldham	130.0	0.0	0.0	0.0
Footway surfacing boroughwide	582.0	0.0	0.0	0.0
CRN Royton and Shaw	175.0	0.0	0.0	0.0
CRN Chadderton	330.0	0.0	0.0	0.0
CRN Saddleworth and Lees	340.0	0.0	0.0	0.0
CRN Failsworth and Hollinwood	240.0	0.0	0.0	0.0
Yorkshire Street Oldham	232.2	0.0	0.0	0.0
Oldham Way Phase 3	250.0	0.0	0.0	0.0
Lees Linear Park	170.3	214.3	0.0	0.0
Carr Lane Bridge Strengthening	0.0	0.0	20.0	230.0
Hathershaw & Fitton Hill Street Lighting	285.4	0.0	0.0	0.0
Prudential Borrowing scheme	6,000.0	0.0	0.0	0.0
Minor Works monies yet to be allocated	0.0	137.5	493.0	1,258.0
Local Safety monies yet to be allocated	0.0	597.4	1,176.0	1,234.0
Bridges Strengthening monies yet to be allocated	0.0	1,560.0	0.0	1,005.0
PRN & Non PRN monies yet to be allocated	0.0	1,700.0	1,700.0	1,700.0
Other Transport schemes	4,792.0	1,878.4	23.0	190.0
Total Transportation	16,677.0	7,432.0	7,142.0	5,617.0
Total Environmental Services	20,432.0	9,061	8,057.2	6,159.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Housing Public Sector

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Washbrook and Butler green	1,432.0	0.0	0.0	0.0
Taylor Street	1,518.0	0.0	0.0	0.0
Henley Street 313	0.0	560.0	0.0	0.0
Dairyside	528.0	0.0	0.0	0.0
Stanley Road	0.0	0.0	850.0	0.0
Higher House Close	0.0	810.0	0.0	0.0
Cartmel and Northfield	520.0	0.0	0.0	0.0
Canal Street	630.0	0.0	0.0	0.0
Richmond Mill	830.0	0.0	0.0	0.0
Denton Lane	0.0	0.0	670.0	0.0
Werneth and Freehold	1,075.0	0.0	0.0	0.0
Shield Street and Villers Drive	753.0	0.0	0.0	0.0
Kitchen and bathrooms West Oldham	213.5	100.0	100.0	100.0
Coldhurst reroof	3,000.0	0.0	0.0	0.0
West Street phase 2	30.0	987.0	0.0	0.0
Busk estate	1.0	506.0	0.0	0.0
Holts Village heating	776.0	0.0	0.0	0.0
Holts Village houses	400.0	544.0	0.0	0.0
Electrical Improvements West	1,208.0	665.0	186.0	151.0
Environmental Improvements West	1,013.0	0.0	0.0	0.0
Clough Road	2,313.0	0.0	0.0	0.0
Marlborough Drive	0.0	750.0	0.0	0.0
Lynditch	0.0	147.5	0.0	0.0
Hollinwood Estate	750.0	0.0	0.0	0.0
Electrical improvements Failsworth	461.0	121.0	71.0	53.3
Stoneleigh	3,755.0	0.0	0.0	0.0
Derker	0.0	1,679.0	0.0	0.0
Waterhead	0.0	0.0	720.0	0.0
Dunkerley Street	540.0	0.0	0.0	0.0
Littlemoor	0.0	0.0	1,030.0	0.0
Higginshaw Village	0.0	0.0	120.0	516.0
Sholver Flats phase 2	1,188.0	0.0	0.0	0.0
St Marys environmentals	637.0	0.0	0.0	0.0
Derker phase 2	0.0	0.0	522.0	0.0
St Mary's underground	562.0	300.0	370.0	230.0
Electrical improvements East Oldham	236.4	246.5	287.6	266.1
East environmentals	1,130.0	0.0	0.0	0.0
Springhead	739.0	0.0	0.0	0.0
Lees	0.0	0.0	565.0	0.0
Oak Street/Beal Lane	624.0	0.0	0.0	0.0
Birchinlee	1,568.0	0.0	0.0	0.0

Scheme	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Heyside	0.0	0.0	0.0	670.0
Group heating	4.0	1,019.0	909.0	1,302.5
Heat meters	1,275.0	1,275.0	0.0	0.0
DDA	800.0	600.0	600.0	600.0
SX3	944.0	0.0	0.0	0.0
Other Housing public schemes	7,652.1	113.0	2,216.4	5,433.1
Total Housing Public	39,106.0	10,423.0	9,217.0	9,322.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Housing Private Sector

<u>Scheme</u>	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Private Sector Renewal Westwood and Coldhurst	679.2	0.0	0.0	0.0
Private Sector Renewal Glodwick	906.4	13.0	0.0	0.0
HMRF Werneth	6,175.2	0.0	0.0	0.0
HMRF Derker	8,142.5	15.0	0.0	0.0
Regional Housing Capital Allocation	0.0	3,391.0	0.0	0.0
Other Housing Private schemes	2,004.7	0.0	0.0	0.0
Total Housing Private Sector	17,908.0	3,419.0	0.0	0.0

CAPITAL PROGRAMME 2007/08 SCHEMES

Regeneration

<u>Scheme</u>	Exp in 2006/07	Exp in 2007/08	Exp in 2008/09	Exp in 2009/10
	£000's	£000's	£000's	£000's
Oldham Town centre bus station	595.4	0.0	0.0	0.0
Failsworth District Centre	1,749.8	0.0	0.0	0.0
Transforming your space	408.6	3.0	0.0	0.0
Other minor schemes	1961.2	2.0	0.0	0.0
Pump Street acquisitions	1,561.4	366.0	0.0	0.0
Venture with Westport Development Ltd	200.0	1,000.0	550.0	0.0
Acquisition of Pennine Way Hotel	2,838.0	0.0	0.0	0.0
Business Expansion Grant	649.7	131.4	0.0	0.0
Site Assembly	1,000.0	0.0	0.0	0.0
Opportune property acquisition	702.2	0.0	0.0	0.0
Hathershaw Community Centre	2,323.1	110.0	0.0	0.0
Hall rewinds	677.9	0.0	0.0	0.0
Gallagher's Gym	559.5	0.0	0.0	0.0
Acquisitions in Werneth	916.9	1,030.5	0.0	0.0
Acquisitions in Derker	336.6	2,619.8	0.0	0.0
Other Economic Development schemes	3,358.7	1,021.3	0.0	0.0
Creating Quality Gateways and Corridors (Phase 2)	0.0	114.1	0.0	0.0
University Centre Oldham	0.0	1,000	1,000	0.0
Total Regeneration	19,840.0	7,398.1	1,550.0	0.0